

October 26, 2018

Mr. Ankit Dhingra
S14, Pemino, Altamount Rd, Tardeo
Mumbai, Maharashtra 400026
India

Dear Mr. Ankit Dhingra,

I am delighted to extend to you a heartfelt "Congratulations!" on behalf of the entire Admissions Committee at Columbia Business School. Your offer of admission to Columbia is a reflection of the professional accomplishment, academic success, and extraordinary talent our Admissions team recognized in your candidacy.

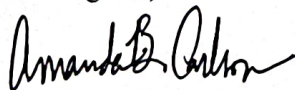
In order to reserve your place as a member of the January-entry Class of 2020, you **must** complete the following **two** steps:

- Respond to the questions in the [online reply form](#)
- Submit a non-refundable deposit of \$3,000 payable to Columbia University. These funds are required to hold your place in the class and will be applied directly to your tuition and fees only upon matriculation. This non-refundable deposit must be received by the admissions office no later than November 9, 2018.

Be sure to mark your calendar now for the **mandatory orientation** that will begin on January 14, 2019. You will receive a separate e-mail granting you access to our Admitted Students website: <http://www.gsb.columbia.edu/mba/admitted>. Please be sure to visit this site regularly for updates on admitted student activities and your To-Do list!

Please let us know if you have questions about your enrollment, about student life at Columbia, or would like to join us for a campus visit. We look forward to welcoming you to Morningside Heights!

Warm regards,



Amanda B. Carlson
Assistant Dean of Admissions



THE FLETCHER SCHOOL

TUFTS UNIVERSITY

Ankit Dhingra
Sebi Bhavan
C-4A, G Block, Bandra Kurla Complex
Mumbai, Maharashtra 400051
India

Dear Ankit:

Congratulations! On behalf of the Committee on Admissions, I am pleased to inform you that you have been admitted as a full-time student to the **two-year Master of International Business** program beginning in Fall 2018. Your admission reflects your academic and professional accomplishments and we are confident that The Fletcher School will help you reach your goals.

After personally reviewing every application, I am excited about the diversity of backgrounds, talents, and significant achievements that will be represented by the students in the entering class. You have been selected from a highly competitive pool of applicants and should be proud of your accomplishments. We know you will add a valuable perspective to our intellectual environment and vibrant international community.

To confirm your intention to enroll at The Fletcher School, please submit the Decision Reply Form and your non-refundable \$500 deposit (which will be applied to your first semester's tuition) using the links found on your application status page. Please note that **April 20, 2018** is the date by which you should inform us of your enrollment decision. If you have applied for scholarship assistance, please click the link at the bottom of this letter for further details.

If you have any questions about The Fletcher School or the enrollment process, please do not hesitate to contact us by phone at 617-627-3040, or by email to FletcherAdmissions@tufts.edu. The faculty and staff of The Fletcher School are committed to making your experience both meaningful and enjoyable, and we look forward to seeing you soon.

Sincerely,

Laurie A. Hurley
Associate Dean of Admissions and Financial Aid